

関西学院大学専門職大学院経営戦略研究科  
2025年度春学期入学試験  
ビジネススクール(経営戦略専攻)「国際経営コース」入学試験

Spring Semester Entry 2025  
Business School (International Management Course)  
Entrance Examination

筆記試験(英語小論文)問題  
Written Examination (Essay in English)

This examination consists of two major questions. Read the article by Nikkei Asia below and answer the following questions:

**Question 1:**

- 1) Identify four forces that drive the rapidly changing business environment and discuss how companies adapt to these changes.
- 2) Provide your opinions on Morita's statement that "the company can't exist without becoming a place which provides value for society and customers".

**As world changes faster, so must Japan Inc., top execs tell Nikkei forum**

<Text omitted for copyright reasons.>

**Source:** Nikkei Asia (October 28, 2024, 18:44 JST), by Mitsuru Obe, Nikkei Asia chief business news correspondent

**Question 2:**

- 1) What are the businesses of Mitsubishi Heavy Industries?
- 2) What challenges Mitsubishi Heavy Industries face currently?

<Text omitted for copyright reasons.>

**Source:** Nikkei English News, 2024/11/05 20:19, MITSURU OBE, Nikkei Asia chief business news correspondent

筆記試驗（英語小論文）解答用紙  
Written Examination (Essay in English) Answer Sheet

解答はすべて英語で記入してください。Please complete your answers in English.